

**Nottingham City Health and Wellbeing Board  
24 January 2024**

<b>Report Title:</b>	Update on the Nottingham City Place-Based Partnership (PBP)
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<b>Other colleagues who have provided input:</b>	
<b>Executive Summary:</b>	
<p>This paper provides an update on the work of the Nottingham City PBP. Detailed within this update is a summary of the reviews undertaken of the PBP Strategic Plan and the NHS Joint Forward Plan to inform the future work programme of the PBP. There is also an update on the ICB's Health Inequalities and Innovation Fund, from which funding had been identified for four PBP sponsored programmes and projects.</p>	
<b>Recommendation(s):</b> The Board is asked to:	
<b>Note</b> the update from the Nottingham City Place-Based Partnership.	

<b>The Joint Health and Wellbeing Strategy</b>	
<b>Aims and Priorities</b>	<b>How the recommendation(s) contribute to meeting the Aims and Priorities:</b>
<b>Aim 1:</b> To increase healthy life expectancy in Nottingham through addressing the wider determinants of health and enabling people to make healthy decisions	The Nottingham City Place-Based Partnership (PBP) is discharged responsibility for the oversight of the delivery of the Joint Health and Wellbeing Strategy (JHWS) 2022 – 2025.

<b>Aim 2:</b> To reduce health inequalities by having a proportionately greater focus where change is most needed	
<b>Priority 1:</b> Smoking and Tobacco Control	
<b>Priority 2:</b> Eating and Moving for Good Health	
<b>Priority 3:</b> Severe Multiple Disadvantage	
<b>Priority 4:</b> Financial Wellbeing	
<p><b>How mental health and wellbeing is being championed in line with the Board's aspiration to give equal value to mental and physical health:</b></p> <p>The Place-Based Partnership has a programme focussed on supporting Nottingham citizens to better access preventative support to improve mental health and wellbeing. This programme is aligned with the programmes being delivered as part of the Joint Health and Wellbeing Strategy 2022 – 2025.</p>	

<b>List of background papers relied upon in writing this report (not including published documents or confidential or exempt information)</b>	Nottingham City PBP Strategic Plan 2023 – 2025
<b>Published documents referred to in this report</b>	<a href="#"><u>Nottingham and Nottinghamshire NHS Joint Forward Plan 2023 – 2027</u></a>

## **Update on the Nottingham City Place-Based Partnership (PBP)**

### **Introduction**

1. This paper provides an update on the work of the Nottingham City PBP. Detailed within this update is a summary of the reviews undertaken of the PBP Strategic Plan and the NHS Joint Forward Plan to inform the future work programme of the PBP. There is also an update on the ICB's Health Inequalities and Innovation Fund, from which funding had been identified for four PBP sponsored programmes and projects.

### **Place-Based Partnership Strategic Plan: Six-month review**

2. In April 2023, the PBP Executive Team agreed the Nottingham City PBP Strategic Plan. The plan, inclusive of the series of partnership programmes overseen by the PBP, set out six strategic objectives over the next two years to support the partnership to mature to become an integral part of the health and care system infrastructure. At the 15 December meeting, the PBP Executive Team reviewed progress made against the strategic objectives set in the PBP Strategic Plan 2022-2025.
3. The six strategic objectives are:
  - a) Accelerate integrated working in neighbourhoods.
  - b) Build trust with communities.
  - c) Better evidence partnership activity.
  - d) Formalise governance and reporting.
  - e) Test methods of accountability and assurance.
  - f) Continue partnership programme delivery.
4. Since the publication of the Strategic Plan, the constituent partners of the Nottingham City PBP have collectively faced substantial operational and financial pressures – the health and care landscape has changed significantly in the past six months. While this has, at times, limited the ability for partners to engage in partnership activity, progress has still been made within the partnership programmes and across all six strategic objectives.
  - a. In its role to oversee the delivery of the Joint Health and Wellbeing Strategy, and in its wider programmes, the PBP has transformed the way in which partners in the City work together to support preventative approaches to improving health and wellbeing and reducing health inequalities.

- b. Through the **Serve Multiple Disadvantage (SMD)** programme the PBP has designed and delivered a unique, place-based model that is providing preventative support to approximately 200 people a year. In addition, a multi-disciplinary team (MDT) provides a central coordination function for statutory and non-statutory services working with people experiencing SMD, making more efficient use of partner resources. The model also works to build more effective partnerships (e.g. through the development of pathways, operational processes, and planning and commissioning). The programme has demonstrated significant financial savings to the NHS, local government and criminal justice service and following attracting over £5m in national government funding, has secured just under £1.5m in recurrent funding from the ICB (subject to evaluation), providing a platform for investment from other system partners.
- c. Through the **Smoking & Tobacco Control (STC)** programme the PBP has supported the assembly of a multi-agency STC Alliance, represented by a range of public sector organisations across the ICS. In the past six months, in addition to increasing referral rates to smoking cessation services by 65% in the City, there has also been a seizure of just over 4000 illegal cigarettes (street value £14,409) and 4930 illegal vapes. The programme is successfully coordinating activity across the City and County to achieve the ambition of smoking rates reducing to 5% or under by 2035.
- d. Through the **Eating & Moving for Good Health (EMGH)** programme the PBP has supported the assembly of a multi-agency EMGH Alliance in the City that is helping to coordinate a range of activity between partners. In addition to a 35% increase in referrals to weight management services, partners are working with schools to better target interventions to support children who are living with obesity or are overweight. Five of the eight Primary Care Networks (PCN) are also being supported to deliver 'healthy lifestyle' projects.
- e. Through the **Financial Wellbeing (FW)** programme the PBP has aligned advice centres with PCNs, with financial advisor social prescribing link workers embedded within three PCNs, to date providing support to 249 people. The PBP has coordinated a range of training and support programmes to support the FW of citizens and staff working in partner organisations. The PBP has also supported a gambling related harm awareness campaign running until the end of 2023, with a range of assets shared between partners, backed by advertisements across the city.
- f. Through the **Mental Health (MH)** programme the PBP has coordinated partners to take preventative approaches to reduce the impact of poor

mental health and wellbeing, including the design of a mental wellbeing service, connecting wider support services in the city. The programme is guided by a 'Prevention Concordat', recognised as an 'exemplar' by The Office for Health Improvement and Disparities. The programme is supported by the Nottingham City Collaborative for Better Mental Health, a collaborative bringing together voluntary sector partners and people with lived experience of mental health issues. The Collaborative holds regular listening events, each attended by approximately 100 people.

- g. Through the **Race Health Inequalities (RHI)** programme the PBP has worked with community leaders to develop a race health inequalities maturity matrix. Over 30 organisations in Nottingham and Nottinghamshire are now being supported to address structures and process that contribute to the exacerbation of health inequalities experienced in minority ethnic communities. In May 2023, the PBP hosted Nottingham's first ever Race Health Inequalities Summit attended by over 200 people across the partnership alongside community representatives in Nottingham to discuss health inequalities that disproportionately impact minority communities in Nottingham. The programme is now supporting NUH and Donna Ockenden to improve representation of minority ethnic communities in the maternity review.
- h. Through the PBP Executive Team and its suite of executive led programmes, the PBP has built a genuine partnership in the City, with strong relationships facilitating improved integration both within and outside the PBP programmes. For example, through the **Primary and Secondary Care Interface programme**, the PBP has been successful in improving relationship between secondary and primary care clinicians, improving relationships, strengthening pathways, communication and reducing duplication.
- i. In its role to support PCN delivery, the PBP established the **Thriving General Practice (TGP)** programme, bringing together the 46 general practices in the city to agree a vision and deliver a programme focused on six areas of transformation to support general practice resilience and sustainability. This has included the successful launch of urgent 'on-the-day hub' in Nottingham City East (NCE) PCN, offering additional capacity for urgent same day care. The hub is based in St Ann's Valley Centre and is a collaboration between the general practices in NCE PCN, Nottingham City General Practice Alliance, CityCare and the ICB, using existing resource – no additional commissioned service has been required to deliver this.

- j. The TGP Estates workshop held in September has unlocked key estates resource across the City both for general practice and the on-the-day hub. Long standing and inscrutable estates issues have been resolved to make better use of public estate to support sustainable services. This work has recently been noted as an exemplar by the ICB Primary Care Strategy Delivery Group and other areas are now looking to adopt the approach.
  - k. In 2023 the PBP was a finalist at the Local Government Chronical Awards, with its delivery approach shortlisted for the public health award. The PBP was also a finalist at the Health Service Journal Awards, nominated for the NHS race equality award for the RHI programme's work on the maturity matrix.
5. Despite the challenging circumstances that system partners face, there is strong evidence that the PBP is continuing to deliver positive outcomes for the population, the partnership and the system. While the Executive Team reaffirmed their commitment to the strategic plan, partners agreed the need assess success measures, and a development session has been scheduled in February to assess and reaffirm the PBP's work programme going forward.

### **Supporting the delivery of the NHS Joint Forward Plan / ICB Operating Model**

6. In line with ambition in the PBP's strategic plan, for the partnership to play a greater role in supporting the delivery of system priorities, the PBP Executive Team has undertaken a review of activity that supports delivery of the NHS Joint Forward Plan (JFP). The review has shown that there is significant alignment across the PBP programmes with the priorities set in the JFP, particularly in line with the prevention ambitions.
7. The JFP states an ambition for PBPs to play a leadership role in leading partnership approaches to long-term condition management and frailty. The Executive Team noted that the constituent parts of the PBP are well positioned to be able to support this ambition, however the extent to which the PBP could effectively deliver this priority would be dependent on the resource available to the partnership, including that provided by the ICB.
8. In March 2023, NHS England communicated a requirement for ICB's to reduce their running costs by 20% by 1 April 2024, with an additional 10% by April 2025, a total of 30%. In response to this, the Nottingham and Nottinghamshire ICB has been undertaking a review of its functions, structures, and ways of working to inform a new operating model that will meet the requirements set by NHS England.

9. An announcement on the future operating model is yet to be made and therefore it is not yet clear the extent to which this will impact resource currently aligned to the PBP from the ICB. The PBP Executive Team noted the importance of understanding the impact of the future operating model in assessing the PBP's ability to align other resources from the partnership to support the delivery of the JFP. An announcement is expected ahead of the scheduled development session in February.

### **Funding for health inequalities programmes and projects**

10. On 3 August 2023, the PBP received notification that four business cases submitted to ICB's Strategic Planning and Integration Committee had been successful in securing funding via the ICB's 'Health Inequalities and Innovation Fund'.

11. The business cases that were approved for funding were:

<b>Scheme</b>	<b>Overview</b>
Severe and Multiple Disadvantage Infrastructure and Delivery Model	Just under £1.5m in recurrent funding has been awarded to allow the continuation of specialist support to people experiencing severe multiple disadvantage in the City. Support is currently funded through the joint Department for Levelling Up, Housing and Communities and The National Lottery Community Fund's 'Changing Futures' programme, led by the Nottingham City Place-Based Partnership
Family Mentor Programme	Just over £200,000 in recurrent funding has been secured to allow the continuation of the Family Mentor service, which is delivered by Small Steps Big Changes. Supporting families from pregnancy up to their child's 4 <sup>th</sup> birthday, the service is delivered by a highly trained paid peer workforce who have experience of parenting via local voluntary and community sector providers.
Improve Uptake for Childhood Vaccinations and Immunisations across Nottingham City	£120,000 in recurrent funding has been secured to develop and deliver a community-based model to increase the uptake of childhood vaccinations in the City. A targeted approach will be taken to engage with communities where immunisations and vaccination rates are known to be low. This will be led through a partnership approach between the NHS, public health and community and voluntary sector partners.
Co-designed Community Hypertension Case Finding	Building on Nottingham and Nottinghamshire's status as a Core20PLUS5 Accelerator site, £50,000 has been secured to support co-design and delivery of an asset-based approach to community hypertension case finding. Initiatives will be built through co-design; however, it is anticipated these will include blood pressure/health checks

	within community venues and will be delivered in partnership with local GP practices and pharmacies
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12. On 1 December 2023, the PBP received notification from the ICB that, following a decision taken at the 22 November ICB Board meeting to develop a financial recovery plan, a decision was taken to halt spending on any schemes funded through the Health Inequalities and Innovation Fund (HIIF) for 23/24.

13. As of 11 January 2024, a decision has not yet been taken as to whether the HIIF will continue as planned from 24/25 onwards. If a decision is taken to reduce or withdraw HIIF for 24/25 this will have a significant impact on delivery of the four PBP sponsored programmes and projects. In addition to identifying unallocated spend in 23/24, programme and project leads are undertaking impact assessments for 24/25 to identify risks, issues and wider implications to delivery, if this decision is to be taken.